## **Contents**

ERP Future 2012	1
Part I ERP Future	
The Future of ERP: A Critical Outlook	9
Lean ERP: How ERP Systems and Lean Management Fit Together	13
Martin Adam, Johannes Keckeis, Peter Kostenzer and Heiner Klepzig	13
Social Content Management Systems: Challenges and Potential for Organizations	19
Part II ERP Planning Requirements	
ERP-Planning Garbage: Realizing and Preventing	31
Enterprise Resource Planning Requirements Process: The Need for Semantic Verification	53
Part III Human Interaction with ERP Systems	
ERP Clients: Browser-Based or Dedicated: Do We Need Both?—An Evaluation Based on User Perceptions	71

viii	Contents
VIII	Contents

Critical Success Factors of e-Learning Scenarios for ERP End-User Training	87
Part IV ERP Implementation and Integration	
Tart IV Ditt implementation and integration	
Does Predefined ERP Implementation Methodology Work for Public Companies in Transitioning Country?	103
A Team-Oriented Investigation of ERP Post-Implementation Integration Projects: How Cross-Functional Collaboration Influences ERP Benefits	115
Part V ERP Landscape	
Analysis Pattern for the Transformation of ERP System  Landscapes by SaaS	131
Part VI ERP: Cost-Benefit Analysis	
Automated Testing of ERP GUI: A Cost-Benefit Analysis  Johannes Keckeis, Jan-Peter Eberle, Kurt Promberger and Pascal Erhart	143
Utilizing Enterprise Resource Planning in Decision-Making Processes	153
Part VII Critical Success Factors	
Flexibility and Improved Resource Utilization Through Cloud Based ERP Systems: Critical Success Factors of SaaS Solutions in SME	171
Ariane Gerhardter and Wolfgang Ortner	1/1
Analysis of the Critical Success Factors for ERP Systems  Implementation in U.S. Federal Offices	183

Contents ix

Part VIII Business Process	
Towards a Framework and Platform for Mobile, Distributed Workflow Enactment Services on a Possible Future of ERP Infrastructure	201
Part IX Quality of ERP Systems	
A Business View on Testing ERP Systems with Value-Based Requirements Coverage	219
A Quality Analysis Procedure for Request Data of ERP Systems	235
Part X Implementation of Innovative Business Concepts	
How to Consider Supply Uncertainty of Renewable Resources in the Basic Data Structures of ERP-Systems	253
Towards Total Budgeting and the Interactive Budget Warehouse Dirk Draheim	271
Part XI Selection and Customization	
Customization of On-Demand ERP Software Using SAP Business ByDesign as an Example	289
Index	299